UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

BOARD OF DIRECTORS

THURSDAY 23 APRIL 2015

Title:	Review of Stakeholders
Responsible Director:	Andrew McKirgan, Director of Partnerships
Contact:	David Burbridge, Director of Corporate Affairs

Purpose:	The purpose of this paper is request Board of Directors to review and, if thought fit, approve the attached schedule of key stakeholders of the Trust.		
Confidentiality Level & Reason:	N/A		
Annual Plan Plan Ref:	Strategic Enabler 1: To strengthen the organisational systems and arrangements for the collection, access, use, and reporting of quality outcomes to key stakeholders Strategic Enabler 3: To improve quality and efficiency along the patient pathway working with local health economy partners		
Key Issues Summary:	The Board of Directors is responsible for ensuring that the NHS Foundation Trust cooperates and undertakes regular and open dialogue with other NHS bodies, local authorities and other relevant organisations with an interest in the local health economy.		
Recommendation:	The Board of Directors is requested to: Review and, if thought fit, approve the attached schedule of key stakeholders of the Trust.		
Approved:	Andrew McKirgan	Date:	17th April 2015

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

BOARD OF DIRECTORS

THURSDAY 23 APRIL 2015

REVIEW OF STAKEHOLDERS

PRESENTED BY THE DIRECTOR OF PARTNERSHIPS

1. Purpose

The purpose of this paper is request Board of Directors to review and, if thought fit, approve the attached schedule of key stakeholders of the Trust.

2. Background

2.1 One of the main principles of Monitor's NHS Foundation Trust Code of Governance (the Code), relates to 'Relations with Stakeholders' and focuses on robust governance structures that encourage proper engagement with stakeholders on the basis that strong local accountability will help NHS foundation trusts to maintain the trust and confidence of the people and communities that they service. As such the Board of Directors is responsible for ensuring that the NHS Foundation Trust cooperates and undertakes regular and open dialogue with other NHS bodies, local authorities and other relevant organisations with an interest in the local health economy.

2.2 This paper focuses on the following requirements within the Code:

E.2.1	**The Board should be clear as to the specific third party bodies in relation to which the NHS foundation trust has a duty to co-operate.**
E.2.2	**The Board should ensure that effective mechanisms are in place to cooperate with relevant third party bodies and that collaborative and productive relationships are maintained with relevant stakeholders at appropriate levels of seniority in each.**

2.3 Under the National Service Act 2006, there are two statutory duties of cooperation, as follows:

2.3.1 Section 72 Co-operation between NHS bodies

It is the duty of NHS bodies to co-operate with each other in exercising their functions.

2.3.2 Section 82 - Co-operation between NHS bodies and local authorities

In exercising their respective functions NHS bodies (on the one hand) and local authorities (on the other) must co-operate with one another in order to secure and advance the health and welfare of the people of England and Wales.

3. Stakeholder Review

3.1 This is attached as Appendix 1.

4. Recommendation

The Board of Directors is asked to:

Review and, if thought fit, approve the attached schedule of key stakeholders of the Trust.

Appendix 1 - Stakeholder Review

Local Health organisations	
Birmingham and Black Country Local Area Team*	• Regular meetings between CEOs and appropriate directors. • Membership of working groups such as the Urgent Care Review, RAID development etc.
Clinical Commissioning Groups*	• Within South Birmingham, participating and leading work across a range of specialties on redesigned pathways working in partnership with primary care and the Community Trust as appropriate. • Introduction in September 14 of the Local CCGs/UHB System Resilience Group (SRG). Trust leads are the Director of Partnerships, the Head of Contracting and the Associate Medical Director with responsibility for community and primary care. • Introduction in October 14 of the SRG Clinical Sub Group with a membership including 2 of the Trust's Associate Medical Directors and GP leads from the local CCGs. • Member of the Birmingham wide System Resilience Group incorporating local CCGs (including Solihull CCG) Heart of England Foundation Trust (HoEFT), Birmingham Community Healthcare Trust (BCHC), Birmingham & Solihull Mental Health Foundation Trust (B&SMHT) Birmingham City Council (BCC) and West Midlands Ambulance Service (WMAS). • Member of the Unit of Planning Forum, chaired by Birmingham Cross City CCG. Includes membership from CCGs from Birmingham, Sandwell and Solihull and the respective Trusts. Trust lead is the Director of Partnerships. • Member of the Better Care Fund Board. Trust lead is the Director of Partnerships. • Established forums for the contracting / contract monitoring process incorporating representatives from local CCGs and specialised commissioning representatives. • The Trust's Associate Medical Director with lead responsibility for the community and primary care holds regular meetings with CCG lead doctors. • Established Medicines Management Group across primary and secondary care. • Meetings between Trust Executive Team and CCG teams/Boards. • Regular meetings between the CEO and the Accountable Officers of Birmingham Cross City and Birmingham South Central CCGs. • Two-weekly joint meetings with Community Trust and Commissioners to discuss capacity issues in the local health system. • Meetings between senior clinicians in the Trust and CCG held on a regular basis.

NHS England Prescribed Services Specialised Commissioning*	• Director of Partnerships and Head of Contracting hold regular meetings with the head of the SCA. • Member of major trauma network.
Heart of England NHS Foundation Trust*	• Ongoing discussions with regard to operational issues. • Member of Birmingham wide SRG, Unit of Planning Forum and the Better Care Board.
Sandwell and West Birmingham NHS Trust*	• Ongoing discussions with regard to operational issues. • Member of Birmingham wide SRG, Unit of Planning Forum and the Better Care Board.
Birmingham Children's NHS Foundation Trust*	• The Trust is continuing to support BCH with its provision of tertiary paediatric care, where appropriate. • Regular operational meetings including those with the Medical Director and Chief Operating Officer to ensure appropriate SLAs are in place to support the delivery of services. • Shared working group to look at transitional of arrangements for young people with chronic illness/disease.
Birmingham Women's Hospital NHS Foundation Trust*	• The Trust provides a number of support services to the Women's hospital. • Regular meetings of Chairs and CEOs. • Ongoing discussions with regard to operational issues. • Member of Unit of Planning Forum.
West Midlands Ambulance Trust*	• Meeting of Chairs and Executive Directors has taken place. • Working together to improve turnaround times for patients. • Support the WMAS with patient transport. • Process developed to record the clinical handover of the patients in ED so that we will be able to robustly monitor performance. • Local operational manager now part of Birmingham wide SRG. • Trust Deputy Director of Partnerships is an Ambulance Trust Governor.
Birmingham & Solihull Mental Health Foundation NHS Trust*	• Ongoing discussions with regard to operational issues. • Member of Birmingham wide SRG, Unit of Planning Forum and the Better Care Board.

Birmingham Community Healthcare NHS Trust*	• Agreed pathways for a number of different conditions. Agreed shared database to be used for early identification of patients requiring hospital-based rehabilitation services. • Fortnightly meetings to discuss capacity issues and shared service models • Member of Birmingham wide SRG, Unit of Planning Forum and the Better Care Board. • Agreed shared process for allocation of community beds.
Hospices	• The Trust is working closely with local hospices – Marie Curie, St Giles, St Mary's and John Taylor – to develop models of care for people at end-of-life to prevent inappropriate hospital admissions and facilitate appropriate rapid discharge to enable people to die in their place of choice.
National health bodies	
Monitor	• Chair and CEO have met Monitor Chair on a number of occasions. • Quarterly finance and quality performance meetings to review quarter's performance against plan, national standards and declarations. • Regular discussions take place with the Trust's COO and the Director of Delivery.
Care Quality Commission	• Routine contact with relationship manager • Regular contact with Regional Director to discuss any particular issues of risk/concern. • Extensive dialogue/meetings in relation to the Trust CQC Inspection in January 2015.
Department of Health	• Ongoing discussions between key personnel at both organisations.
Non NHS contractual Partners	
University of Birmingham	• Quarterly liaison meetings. • Birmingham Health Partners developed. • Working with Business School to Develop MBA Programme. • Progress on various agendas are regularly reported to Board of Directors. • Working in partnership to develop a proposal for medical devices testing. • Partner in the development and provision of the Institute of Translational Medicine (ITM). • Partner in the development and provision of Genomics. • Partner in a variety of Research Programmes.

University of Warwick	• The recruitment of 3 joint clinical appointments. • The development of a Joint MSC in NHS Operational Management. To open in October.
Business Innovation & Skills (BIS)	• Partner in the development of the ITM.
European Union (EU)	• Members of EIT Healthy Ageing consortium awarded EU funding. • Secured FP7 bid funding for rare diseases. • Working various bids in development with partners.
Ministry of Defence	• The Trust has established a close working relationship with the Ministry of Defence, including Joint Medical Command (JMC) and the Defence Medical Services Department (DMSD). • Under this arrangement the Trust also sub-contracts work to: - Birmingham City University - The University of Birmingham - The Royal Orthopaedic NHSFT - Heart of England NHSFT - Birmingham City and Sandwell NHST (incorporating Birmingham Eye Centre) • Partners in the Surgical Reconstruction and Microbiology Centre.
Greater Birmingham and Solihull Local Enterprise Partnership (LEP)	• Body set up by the Government to provide a clear vision and strategic leadership to drive economic growth and job creation. • The LEP has assumed most of the economic development responsibilities of the former regional development agency, Advantage West Midlands. • UHB has developed close working relationships with the LEP, especially around life sciences. UHB has a seat on the Life sciences Commission.
Birmingham Science City	• Science City still provides a strategic framework for innovation and is the lead adviser on innovation to the LEP • UHB has a seat on the Board of Science City and chaired the Science City Innovative Healthcare Group during 2012/13. • AWM grant (through European Regional Development Fund) for pan-European “Developing Centres of Excellence project focusing on translational research” more than hit targets.

Birmingham City Council (BCC) **	• Member of Birmingham Better Care Board. • Member of the Birmingham wide SRG. • Member of the CCG led Unit of Planning Group. • Continuing planning relationship. • Improvement of public transport access to QE – working with BCC, Centro and West Midlands Travel. • Inward investment strategy – integrating medical technology, especially, life sciences, translational research and clinical trialling. • Regular attendance at Overview and Scrutiny Committee. • Increasing working relationship with BCC on training for unemployed people as a result of BCC being passed additional responsibilities following the abolition of the Learning and Skills Council. • Worked in partnership with the local Community Links service resulting in them providing a service to users of the hospital, and their carers, providing additional care and support for its patients on discharge. • Member of BCC commission on Youth unemployment. • Collaborating with BCC on the Battery Park development.

* NHS bodies that the Trust has a duty to cooperate with under Section 72 of the NHS Act 2006.
** Local Authority bodies that the Trust has a duty to cooperate with under Section 82 of the NHS Act 2006.